NATIONAL STRATEGY FOR FINANCIAL INCLUSION
COORDINATION STRUCTURE OF THE NATIONAL STRATEGY FOR FINANCIAL INCLUSION

**Strategy Objectives**

1. Working Group of Oversight of Financial Inclusion
2. Working Group (A)
3. Working Group (B)
4. Working Group (C)
5. Monitoring Group, Development and Investigation of the Financial Education Committee
6. Public-private roundtables about financial inclusion and financial education

**Analysis & Implementation**

- Working Group (A)
- Working Group (B)
- Working Group (C)
- Financial Education and Cultural Promotion (Banxico)

**Consultation & contribution to implementation**

- Government working group
- Academic working group
- Banking working group
- International development organisms & agencies working group
- Non-banking financial institutions working group

**Strategic Management**

- Secretary (SHCP)
- Undersecretary (SHCP)
- Governor (Banxico)
- Deputy Governor (Banxico)
- President (CNBV)
- President (CNSF)
- President (Condusef)
- President (Consar)
- Executive Secretary (IPAB)
- Treasurer (Tesofe)
- CONAIF Executive Secretary (CNBV)
- Undersecretary (SHCP)
- Basic Education Undersecretary (SEP)
- Secondary Education Undersecretary (SEP)
- President (Condusef)
- President (CNBV)
- President (CNSF)
- President (Consar)
- Executive Secretary (IPAB)
- Head of the Unit (SHCP - UBVA)
- Head of the Unit (SHCP - UBD)
- Head of the Unit (SHCP - USPSS)
- Financial Education and Cultural Promotion (Banxico)
Financial inclusion refers to the access and usage of formal financial services (accounts, insurance, credits, and retirement savings accounts) under proper regulation that guarantees protection schemes and promotes financial literacy among the population. Financial inclusion fosters economic growth and welfare, since it gives tools for the population and businesses to improve their liquidity management, prepare and overcome financial emergencies, achieve financial goals, and seize opportunities. Also, allow them to have greater control over their financial resources.

The National Council for Financial Inclusion (CONAIF, for its acronym in Spanish) and the Financial Education Committee (CEF, for its acronym in Spanish) present the National Strategy for Financial Inclusion (NSFI). Its main objectives are:

1. **Ease access to financial products and services** for people and micro, small & medium enterprises.
2. **Increase digital payments** among the population, retailers, enterprises, and government.
3. **Strengthen infrastructure** to ease access and provision of financial products and services, then, reduce information asymmetries.
4. **Raise financial literacy** of the population.
5. **Encourage the financial inclusion of vulnerable groups**, such as women, migrants, elderly, indigenous, and rural populations.
6. **Reinforce the access to information tools and financial protection mechanisms**.

**MAIN HIGHLIGHTS OF THE STRATEGY**

1. **Population welfare**. The Strategy establishes that the increase in financial inclusion and education is a way to reach financial health, which contributes to population welfare.
2. **Goal**. The Strategy will allow 77% of the Mexican population to own at least one financial product by 2024.
3. **Synergies with other government policies**. The Strategy is seeking to create synergies with other relevant public policies, such as the unprecedented deployment of new social programs and the increase of financial infrastructure through Banco del Bienestar (development bank), and a connectivity outreach through telecom authorities.
4. **Cooperative efforts**. The Strategy integrates into a single document, the strategies to be followed in both education and financial inclusion; and, the efforts that will be conducted by CONAIF and CEF. This will allow going towards a financial inclusion which incorporates the provision of economic-financial knowledge, behaviors, and skills to the population.
5. **Open government**. During the Strategy formulation, roundtables with business associations, scholars, academics, members of the civil society, and international development organizations and agencies were carried out, in order to have feedback and make them partaken of the process.
6. **Public, private, and social sector participation**. The Strategy establishes that CONAIF and CEF will coordinate activities with business associations, academics, government parties, and international development organisms or agencies through public-private roundtables during its implementation.
7. **Monitoring and evaluation**. The Strategy includes at least one indicator for each of the more than 20 strategies and sets goals for the indicators that measure the progress of each objective. A website will be developed to monitor these indicators.
8. **Transparency and accountability**. The Strategy establishes that CONAIF and CEF will publish annual reports with the Strategy’s assessment of progress and the memories of their meetings, including those of the public-private roundtables. Each action line has at least one responsible from the members of CONAIF or CEF.
9. **Cash reduction**. The action lines of the Strategy will contribute to increase the number of retailers, transportation systems, and government offices receiving digital payments. Also, there will be an expansion and improvement of digital payment offerings.
10. **Alignment**. The Strategy is in line with the objectives of the National Development Plan 2019-2024 and also contributes to the achievement of the National Development Financing Program 2020-2024, and abets the Sustainable Development Goals.
1. Low levels of ownership and usage of financial products and services
   - Mexico lags behind in terms of adults’ accounts holding with respect to countries with similar income levels.¹
   - The population tends to assign a low value to formal financial services.²

2. Low levels of usage of digital payments
   - Almost 80% of the adults in Mexico pay in cash, although they have an account or credit card.³
   - Only one in three businesses in Mexico accept card payments.⁴

3. An insufficient infrastructure that inhibits the access and provision of financial products and services
   - There are 577 municipalities without at least one branch, ATM, or banking agent.⁵
   - Rural populations spend more than 50 pesos (approx 2.7 USD, considering a daily minimum wage of 6.6 USD) to commute to a branch or ATM.⁵ ⁶

4. Low levels of financial literacy
   - Only one in three Mexican adults keep track of their expenses.³
   - Just half of the adult population would know where to go in case of a problem with their financial products or services.³

5. Insufficient information tools and financial protection mechanisms
   - Only 29% of the population compared a financial product before purchasing it.³
   - Also, 7% of the population has suffered some fraud or crime, like identity theft or card cloning.³

6. Limited financial inclusion of vulnerable groups
   - The gender gap in financial products ownership is more than seven percentage points.³
   - The difference in ownership of financial products between the urban and rural population is 15 percentage points.³

Source:
2 (i2i-CNBV (2019). The financial needs of Mexicans.
3 CNBV-INEGI (2018). ENIF.
4 CNBV-INEGI (2019). ENAFIN.
Strengthen the financial health of the Mexican population, through the increase in the efficient access and usage of the financial system, an increase of financial literacy, and the empowerment of the user.

**Cross-sectional:** Generate data and analysis to identify financial inclusion barriers and areas for improvement.

### Objectives focused on supply

1. **Ease access to financial products and services for people and micro, small & medium enterprises.**
   - 1.1 Intensify the activities to boost the financial inclusion from the development banking.
   - 1.2 Promote more and better offerings of financial products and services, through regulatory changes and other public policy actions.
   - 1.3 Ease the opening and use of accounts, retirement savings accounts, insurance, investments, and credits to boost levels of financial product holding.
   - 1.4 Foster regulatory actions for reducing the mobility barriers in the financial services.

2. **Increase digital payments among the population, retailers, enterprises, and government.**
   - 2.1 Increase the digital payments between government, people, and enterprises to foster the development of the digital payments ecosystem.
   - 2.2 Stimulate the usage of digital payments to decrease the usage of cash.
   - 2.3 Enforce digital payment systems to promote the development of the payments market.

3. **Strengthen infrastructure to ease access and provision of financial products and services, then, reduce information asymmetries.**
   - 3.1 Increase the financial system coverage by expanding the network of physical and digital access points.
   - 3.2 Reinforce the identity validation systems to streamline and strengthen security mechanisms in access to financial products.
   - 3.3 Strengthen information systems for the provision of financial services.
   - 3.4 Promote the increase of connectivity coverage in rural areas to expand the use of digital financial services.

4. **Raise financial literacy of the population.**
   - 4.1 Promote economic and financial education for school-aged children to increase financial literacy.
   - 4.2 Expand training and diffusion efforts of economic-financial education to increase the knowledge, skills, as financially healthy attitudes and behaviors.

5. **Reinforce the access to information tools and financial protection mechanisms.**
   - 5.1 Promote the usage and understanding of financial services comparison and transparency tools to strengthen and facilitate the decision-making process when accessing to financial products.
   - 5.2 Improve the population’s understanding of financial concepts to increase transparency and confidence in the financial system.
   - 5.3 Build the empowerment of users through actions aimed at financial system user protection and defense.
   - 5.4 Strengthen the security protocols of financial products and services to increase the confidence of users.

6. **Encourage the financial inclusion of vulnerable groups, such as women, migrants, elderly, indigenous, and rural population.**
   - 6.1 Increase the accessibility of vulnerable groups to the financial system.
   - 6.2 Use the dispersion of social programs as a tool to build up resilience mechanisms of the vulnerable population.
   - 6.3 Promote the access to and usage of financial products for sending and receiving remittances to further financial inclusion among migrants and their families.
   - 6.4 Carry out actions in private and public financial institutions to promote women’s financial inclusion.

### Objectives focused on demand

- **Ease access to financial products and services for people and micro, small & medium enterprises.**
- **Increase digital payments among the population, retailers, enterprises, and government.**
- **Strengthen infrastructure to ease access and provision of financial products and services, then, reduce information asymmetries.**
- **Raise financial literacy of the population.**
- **Reinforce the access to information tools and financial protection mechanisms.**
- **Encourage the financial inclusion of vulnerable groups, such as women, migrants, elderly, indigenous, and rural population.**
Establish mechanisms, so development banking prioritizes serving the population underserved in the past.

Promote the opening of individual retirement savings accounts among the population, regardless of gender, employment status, age, or locality.

Promote the remote opening of accounts (digital onboarding), through regulatory flexibility.

Promote the use of digital means for payments and transfers between government, individuals or enterprises, and vice versa.

Encourage the use of CoDi (digital collection and payment platform) in retailers; also, between individuals and government.

Increase the number of branches, ATMs, banking agents, and access points of development banking in underserved localities.

Promote the procurement of financial products and services through digital channels.

Coordinate with the competent authorities, the design of a unique identification system with biometric information.

Collaborate with other authorities for the adequate operation of open finance through application programming interfaces (APIs).

Collaborate with authorities and institutions that are seeking to improve connectivity in the country.

Introduce economic-financial content during mandatory school levels, including the secondary level.

Provide digital and economic-financial education to beneficiaries of social programs.

Enable the use of ATMs and digital financial services for persons with disabilities, illiterates, indigenous, elderly, among others.

Transfer the payments of national social programs to bank accounts in the name of beneficiaries so they can carry out transactions in the payments market.

Promote and ease in-person or remote opening of accounts, retirement savings accounts, and other financial products for migrants and their families.

Make mandatory the need of having a women oriented credit program among state-owned banks.

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**FINANCIAL HEALTH IN MEXICO**

**Liquidity management**

- **58%** could afford their monthly expenses with their monthly income.
- **73%** pay their debts on time (credit cards, utilities, credits, and others).
- **25%** have an insurance (car, home, life, medical, and others).
- **43%** can afford an economic emergency with their savings.
- **40%** establish long-term economic goals and strives to achieve them.
- **5%** make voluntary contributions to their retirement savings accounts.
- **35%** have a budget and keeps track of their income and expenses.
- **32%** prefer to save for the future than to spend the money today.

**Resilience**

**Goals and financial planning**

**Financial control**

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**PRIORITY ACTIONS LINES FOR FINANCIAL INCLUSION AND EDUCATION**

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**STRATEGY GOALS**

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<tr>
<th>Indicator</th>
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<tr>
<td><strong>Baseline (2018)</strong></td>
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<tr>
<td>Percentage of adults with at least one financial product</td>
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<td>Percentage of enterprises that had credits since they started operations</td>
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<td>Percentage of adults with at least one account</td>
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<td>Number of accounts for every 10 thousand adults</td>
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<td>Number of annual transactions and digital transfers per capita</td>
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<td>Percentage of adults that use their accounts to make payments</td>
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<td>Percentage of adults living in localities within a radius of 4 km around at least one access point</td>
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<td>Percentage of municipalities with at least one access point</td>
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<td>Percentage of adults that used an access point</td>
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<td>Score of Financial Literacy Index</td>
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<td>Percentage of adults that compared a financial product against others before purchasing it</td>
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<td>Annual visits to the comparison tools of Banxico and Condusef for every 10 thousand adults</td>
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<td>Average of urban-rural gap in financial products ownership</td>
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<td>Average of gender gap in financial products ownership</td>
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<td>Gender gap in the number of accounts</td>
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**Source:**

1. The baselines and goals are rounded.
2. It refers to accounts, credits, insurance, and retirement savings accounts.
3. Include accounts from banks, development banking, MFI’s, and electronic payment funds institutions.
4. Branches, ATMs, and banking agents.
SOCIAL & ECONOMIC IMPACTS OF THE NATIONAL STRATEGY FOR FINANCIAL INCLUSION

**Women**
- Women will be able to meet their financial needs with credit programs and products taking into account their needs through state-owned banks.
- Women will have access to more decision-making positions within financial institutions, through moral suasion.
- Women will benefit from more access to financial services thanks to a higher number of public policy advices through academic research.

**Children, teenagers and students**
- Financial education in elementary and secondary school curricula will contribute to provide children and teenagers knowledge of financial concepts, tools for managing their finances, and habits of savings.
- Financial concepts will be taught in entertaining and interactive settings like museums.
- Students will be taught in the relevance of insurance products to face financial risks and that of retirement savings accounts to face old-age financial needs.
- The students will find academic awards to propose public policies aimed at reducing financial exclusion.

**The elderly and indigenous population**
- The elderly will have access to a more friendly financial system, with a growing number of ATMs and bank branches tailored to their needs.
- Indigenous people will have a more extensive network of physical and digital financial access points.
- Indigenous people will get information about financial products and services in their native languages, starting with new contracts offered in those languages.

**Social programs beneficiaries**
- Social programs beneficiaries will receive financial and economic information to help them make better decisions about their personal finances.
- Beneficiaries will be encouraged to start saving for their retirement to about their personal finances by linking their social transfers with a retirement savings account or an account. Also, the Strategy will promote the acquisition of insurance products.
- Thanks to the development of the digital payments ecosystem, the beneficiaries of social programs will find more access points for digital payments.

**Micro and small enterprises owners**
- Micro and small enterprises owners will have access to more credits, offered by development and commercial banks, MFI's, and fintech startups.
- The CoDi and other means of payments will increase the access to a more extensive and diversified supply of financial products and services.
- Strategy actions will promote credits to enterprises’ growth through guarantees schemes.

**Open population**
- Disclosure of relevant information about financial products and services in friendly and straightforward ways will contribute to a more informed decision-making process of the population when acquiring those products and services.
- Fintech startups will play an essential role in providing a more extensive and more diversified supply of credit and payment products and services.
- The number of retailers, transportation, and enterprises receiving digital payments will grow.
- More people will make financial transactions through mobile phones and other electronic devices.
The NSFI was enriched by the valuable comments from business associations, international organizations and agencies, government parties, academics, scholars, and colleagues. CONAIF and CEF are deeply grateful for their contributions.

Download the complete National Strategy for Financial Inclusion and this brochure.