



Infrastructure  
and Projects  
Authority

# Marco Institucional del Reino Unido para el desarrollo de Infraestructura

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# Agenda

- **Marco Institucional de infraestructura y PPP en el Reino Unido**

- Marco Institucional
- Rol y estructura de IPA
- Lecciones aprendidas sobre los roles del Gobierno

# Lecciones: 4 marcos importantes en los PPPs

## **Marco Político/Regulatorio (Policy)**

- Apoyo Político
- Políticas Públicas
- Programa de inversión en infraestructura

## **Marco Institucional (Public Sector Capacity)**

- Estructura institucional
- Capacidad Técnica (interna y asesores externos) del sector público

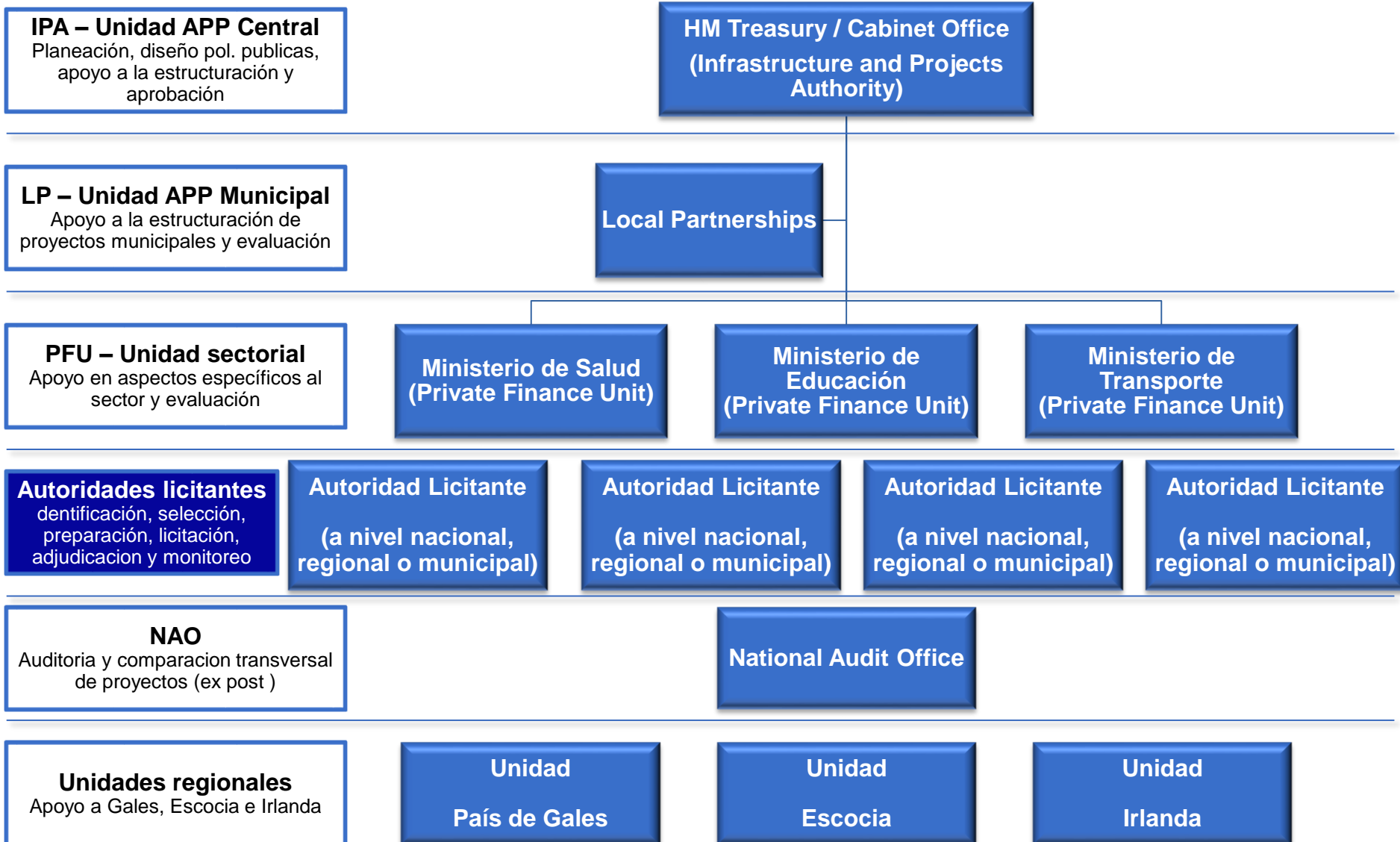
## **Marco Industrial / Asociativo (Private Sector Capacity)**

- Existencia de potenciales socios del sector privado (local e internacional)
- Apetito y capacidad del mercado financiero



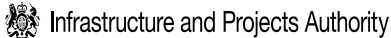
## **Marco de Procesal (Processes)**

- Procesos claros
- Guías y metodologías prácticas
- Contratos y documentación de proyectos estándares

# UK PPP / PFI / PF2 Institutional Framework



# Evolución del Marco Institucional en el Reino Unido

|                     | 2000-2010   | 2010 – 2016  | 2016 - ?  |
|---------------------|---|--|---|
|                     |  |  |  |
|                     | <b>PUK</b>  | <b>IUK</b>   | <b>IPA</b>  |
| <b>Differences</b>  |   |  |   |
| Structure           | JV 51% priv / 49% pub   | 100% HMT owned unit  | JV 50% HMT / 50% CO   |
| Location            | outside Gov.  | HMT  | HMT   |
| Operating model     | charging model  | free at the point of use   | free at the point of use  |
| Scope               | PPPs  | Infrastructure   | Infra and Major Projects  |
| Role                | Delivery  | Policy, Planning, Delivery, & Financing  | Policy, Planning, Delivery, Finance & Assurance                                     |
| <b>Similarities</b> |   |  |   |
| Mission             | Public  | Public   | Public  |
| Staff               | Public-Private  | Public-Private   | Public-Private  |
| Employees           | 70  | 80+  | 160   |
| Skills              | 100% commercial   | 70% comm. - 30% policy   | 60 comm. / 40% policy   |
| Contractual terms   | Sim. To Private Sector  | Comm. Specialist Grade   | Comm. Specialist Grade  |



# Infrastructure and Projects Authority

## Infrastructure and Projects Authority

Centre of expertise for infrastructure and major projects

- Our purpose
- Our priorities
- Our work
- Our teams
- Our principles

To continuously improve the way infrastructure and major projects are delivered in order to deliver government priorities and improve people's lives. To create the best performing project system of any government in the world.

|  |                                   |                                     |  |
|--|-----------------------------------|-------------------------------------|--|
| <p>Setting up projects for success</p> | <p>Creating market confidence</p> | <p>Building delivery capability</p> | <p>Measuring and improving performance</p> |
|--|-----------------------------------|-------------------------------------|--|

We work on the overall project delivery system; the projects, people and processes that together create the right environment for successful delivery. We measure how the system is performing.



|                         |            |                                |                   |                         |
|-------------------------|------------|--------------------------------|-------------------|-------------------------|
| Finance & International | Operations | Project Profession & Standards | Strategy & Policy | Infrastructure Delivery |
|-------------------------|------------|--------------------------------|-------------------|-------------------------|

|                        |                             |                               |                 |
|------------------------|-----------------------------|-------------------------------|-----------------|
| <p>Expertise-based</p> | <p>Performance-focussed</p> | <p>Valued by stakeholders</p> | <p>One team</p> |
|------------------------|-----------------------------|-------------------------------|-----------------|

Home of the Project Delivery function



# Infrastructure and Projects Authority

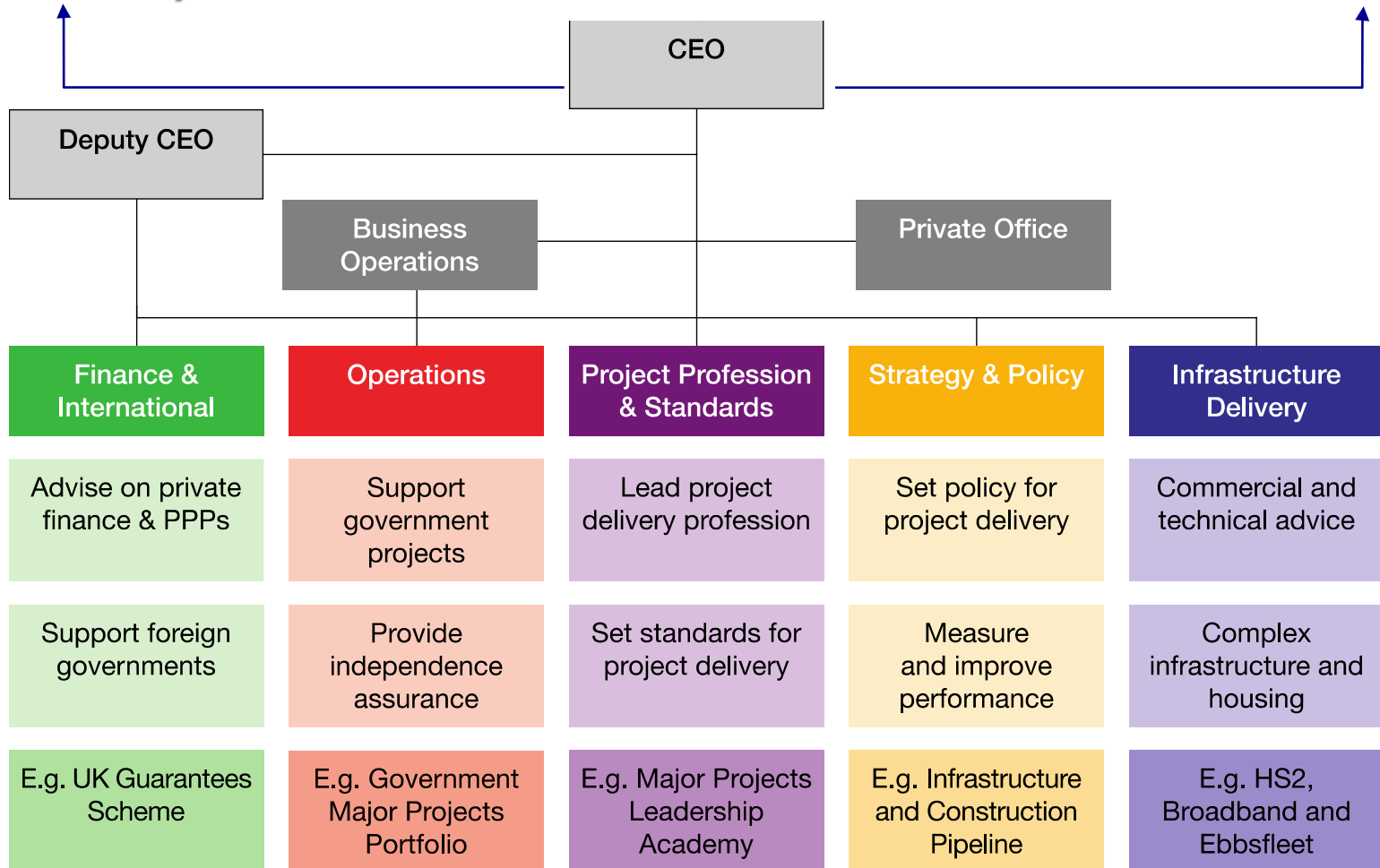
## Organisational Structure



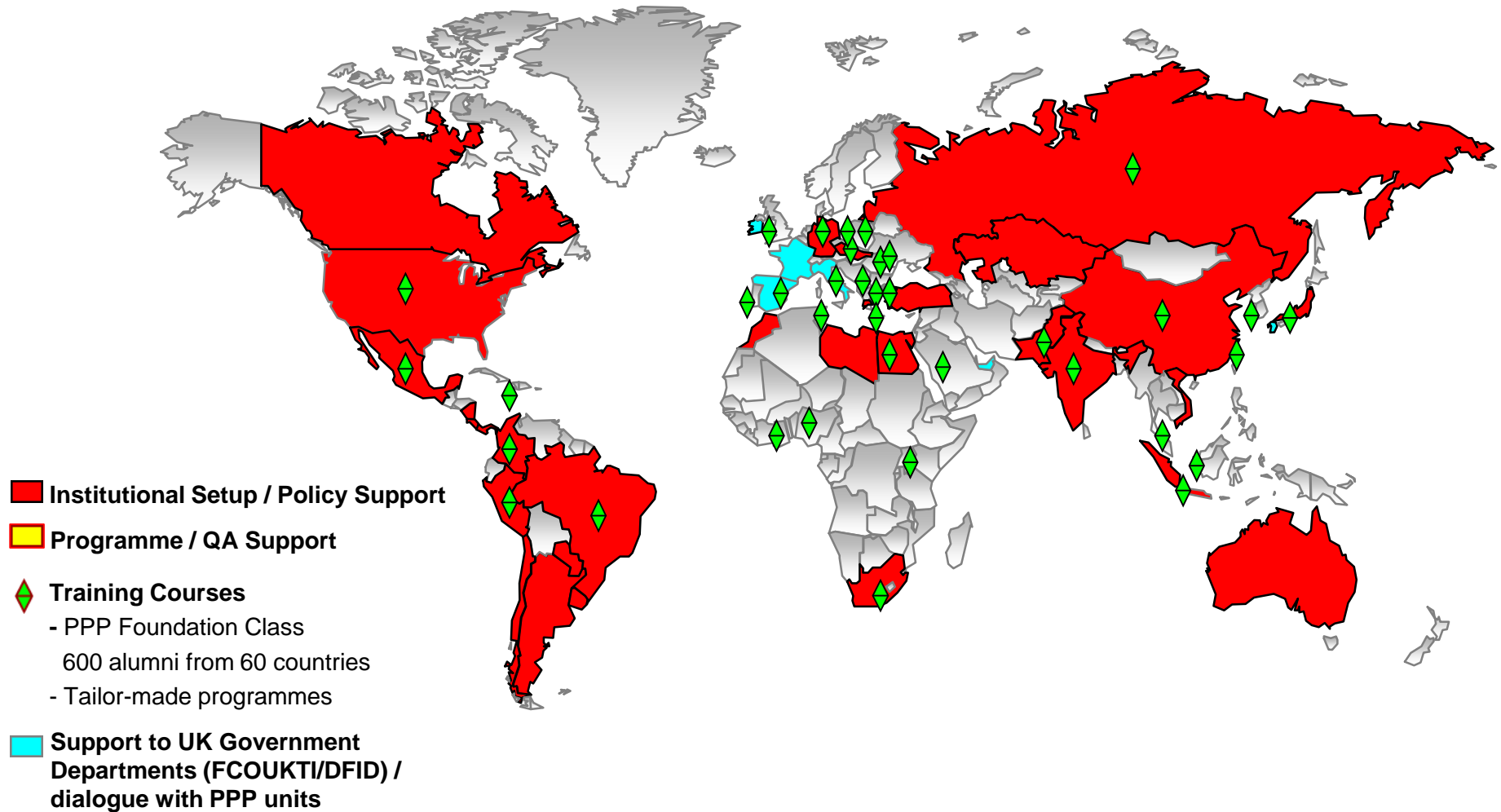
HM Treasury



Cabinet Office



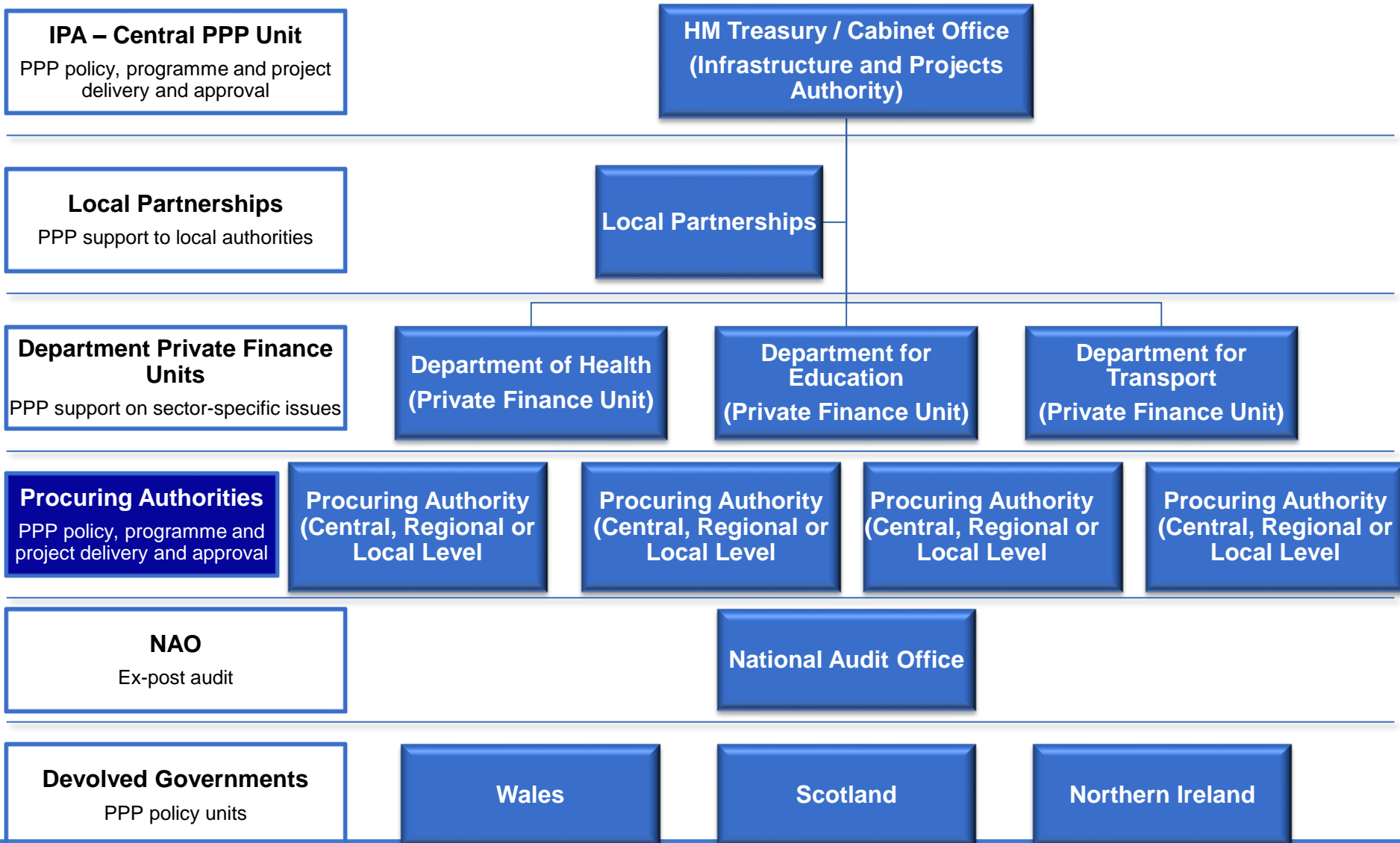
# IPA - Actividades Internacionales





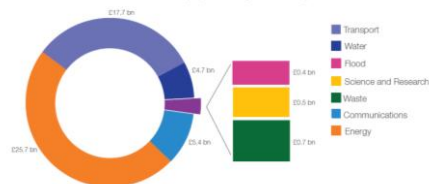
# Lecciones sobre los roles de un Gobierno en el diseño de un programa de infraestructura con Participación-Público-Privada

# Architect: Designing the country's institutional framework



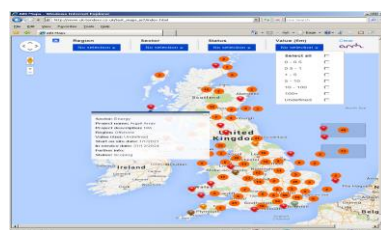
# Planner: Planning, prioritising and delivering the country's long term investment in infrastructure programmes, projects and pipelines

Chart ES.1: 2014 infrastructure pipeline, by sector, spend in 2015-16



Source: HM Treasury, Major Infrastructure Tracking Unit  
Note: Spend on energy in 2015-16 includes oil and gas of £12 billion

Planning and prioritisation of capital investment  
& Development of sector pipelines



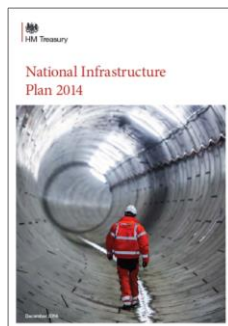
Promotion and attraction of foreign investment



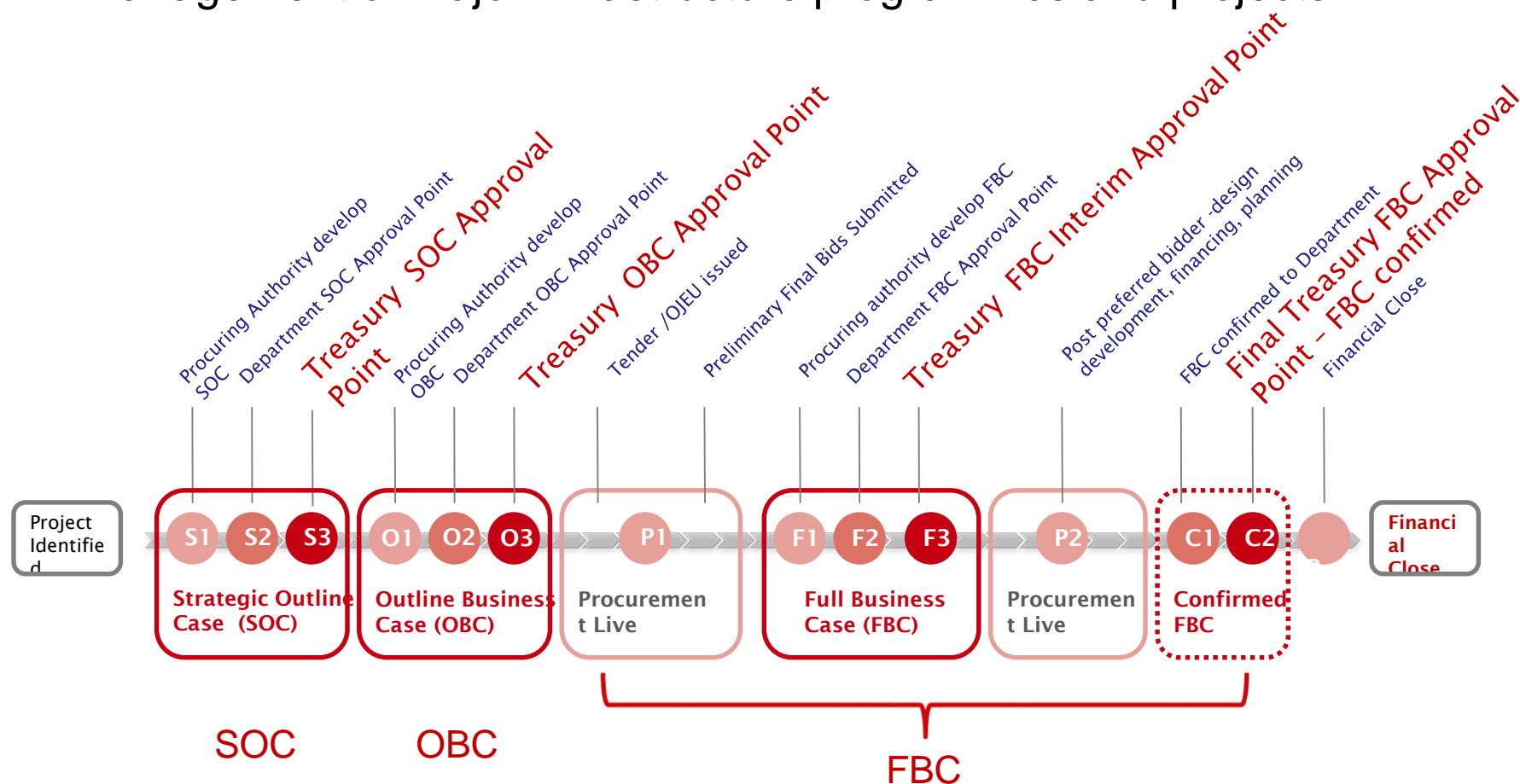
Tracking and monitoring of programmes and projects



Development of Delivery plans to 2020



# Advisor and Critical Friend: accompanying the contracting authorities during the preparation, evaluation, approval, procurement and management of major infrastructure programmes and projects



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