

ZODIAC AERO EVACUATION SYSTEMS

Zodiac Aerosafety | Evacuation Systems Division

This is to certify that

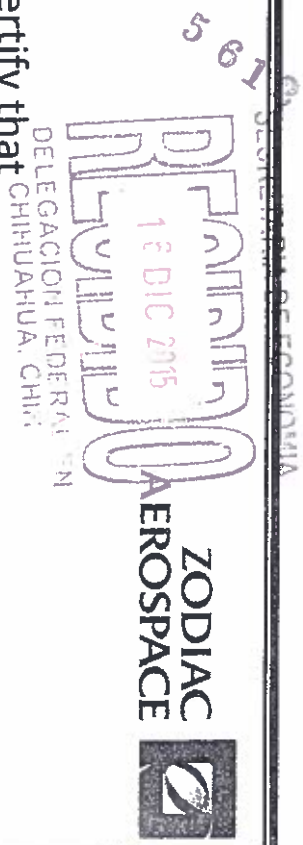
Gilberto Enrique Lopez Mendez

Has successfully completed the training required to perform the BOEING 777X Slide Raft development, in accordance with internal procedures to successfully complete and perform assembly operations.

H. Stern
Transfer Program Engineer

[Signature]
Manufacturing Engineering Manager

Wall Township, N.J. October 9th, 2015



ZODIAC AERO EVACUATION SYSTEMS

Zodiac Aerosafety | Evacuation Systems Division

15 07 2015

RECEBIDO
12 DIC 2015
DELEGACION FEDERAL EN
CHIHUAHUA, CHIHUAHUA



This is to certify that

Jose Rafael Chauira Valencia

Has successfully completed the training required to perform the BOEING 777X Slide Raft development, in accordance with internal procedures to successfully complete and perform assembly operations.

H. Salern
Transfer Program Engineer

[Signature]
Manufacturing Engineering Manager

Wall Township, NJ, October 9th, 2015

ZODIAC AERO EVACUATION SYSTEMS

Zodiac Aerosafely | Evacuation Systems Division

RECEBIDO
12 DIC 2015
DELEGACION FEDERAL EN
CHIHUAHUA, CHIHUAHUA

**ZODIAC
AEROSPACE**



This is to certify that

Luis Oscar Reyes Estrada

Has successfully completed the training required to perform the BOEING 777X Slide Raft development, in accordance with internal procedures to successfully complete and perform assembly operations.

H. Salas
Transfer Program Engineer

[Signature]
Manufacturing Engineering Manager

ZODIAC AERO EVACUATION SYSTEMS

Zodiac Aerosafely | Evacuation Systems Division

RECEBIDO
10 DIC 2015
DELEGACION FEDERAL EN
CHIHUAHUA, CHIHUAHUA

**ZODIAC
AEROSPACE**



This is to certify that

Carlos Alonso Esqueda Carranada

Has successfully completed the training required to perform the BOEING 777X Slide Raft development, in accordance with internal procedures to successfully complete and perform assembly operations.

H. Salen
Transfer Program Engineer

[Signature]
Manufacturing Engineering Manager

ZODIAC AERO EVACUATION SYSTEMS

Zodiac Aerosafety | Evacuation Systems Division

Wall Township, NJ. October 9th, 2015.

Air Cruisers Company dba Zodiac Aero Evacuation Systems certifies that the below personnel had been trained and completed the Packing Procedures training to the Boeing 777X Product, total for a total of 392 hrs each (49 days).

- Cinthya Gutierrez
- Suleima Almodovar
- Gloria Aguilar
- Celestina Estrada

The training has been conducted to the thermobonding process and the assembly method requirements and the finalizing and marking up of the units and its configurations. Below is the list of Component Maintenance Manual (CMM's) release to the 777X field operations and that are the internal documents to successfully complete the packing activities.

- Setting machines: Indicate the optimal parameters to provide proper adhesion to the fiber and adjust it to the tolerance limits.
- Assembly panels: Putting the pieces of the tubes in the correct sequence, using the specific method to ensure a solid union that will resist the stress of the unit.
- Tube Connection: Ensure that the main tubes are in communication with the secondary tubes, and the unit can inflate properly.
- Air retention test: Ensure that the unit has no flaws in the seams to allow the escape of air through them.
- Test pressure: Verified that the construction of the unit is capable of supporting a higher stress under normal conditions of use, without showing wear or degradation in its effort.
- Requirements of the Quality Manual and the Quality System to accomplish with the TSO-C69b.
- Inspection method of manufacture and release, component placement, installation of accessories, retention tests of air and pressure to meet the TSO design and manufacturing with safety conditions.

All units fabricated, assembled and tested during this training period were considered providing the training to the engineering personnel where applicable.

ZODIAC AERO EVACUATION SYSTEMS

1747 State Route 34 - Wall Township, New Jersey - 07727-3935 -USA.

Tel: (732) 681-3527 - Fax: (732) 681-9163

www.zodiacaerospace.com

ZODIAC AERO EVACUATION SYSTEMS

Zodiac Aerosafety | Evacuation Systems Division

The training period when these activities were performed was between June 8th and July 27th, 2015 at the Wall Township, New Jersey facilities.



Industrial Engineering Supervisor
Michael Vannucchi

LICENCING SERVICE CONTRACT

LICENCING SERVICE CONTRACT HELD BY AIR CRUISERS COMPANY LLC (AERO EVACUATION SYSTEMS AMERICA DIVISION) AS ONE PARTY, HEREIN REPRESENTED BY NEIL CAVALERI, HEREINAFTER REFERRED TO AS "THE COMPANY", AND GRUPO AMERICAN INDUSTRIES S.A. DE C.V. AS ANOTHER PARTY, HEREIN REPRESENTED BY ALMA PATRICIA LOYA MERINO, HEREINAFTER REFERRED TO AS "THE CLIENT", ACCORDING TO THE FOLLOWING STATEMENTS AND CLAUSES.

STATEMENTS

1. "THE COMPANY" STATES THROUGH ITS LEGAL REPRESENTATIVE THAT:

A.- THE COMPANY HE REPRESENTS IS A CORPORATION THAT EXISTS AND WAS INCORPORATED UNDER THE LAWS OF NEW JERSEY, WITH ITS HEADQUARTERS LOCATED IN 1747 HIGHWAY 34 SOUTH WALL, NEW JERSEY 07719.

B.- THE COMPANY HE REPRESENTS AGREES TO PROVIDE "THE CLIENT" WITH THE SERVICES OF TECHNOLOGY LICENCING AND SPECIFICATIONS FOR TECHNOLOGICAL TRANSFER UNDER THIS CONTRACT, WHICH IT HAS DETAILED KNOWLEDGE ABOUT, PROVIDING FOR SUCH PURPOSE ALL OF ITS SKILLS AND KNOWLEDGE ON BEHALF OF "THE CLIENT", WHICH IS WHY IT ENTERS INTO THIS CONTRACT.

C.- IT EXEMPTS THE CLIENT FROM THE TOTAL COMPLIANCE WITH ANY LABOR, CIVIL, COMMERCIAL OR ENVIRONMENTAL RESPONSIBILITY, WITHOUT LIMITING TO ANY OTHER OF DIFFERENT KIND ARISING FROM OUR LAW, AS A RESULT OF COMPLYING WITH THIS CONTRACT, AS APPLICABLE TO IT AS A COMPANY, TAXPAYER OR INDIVIDUAL WITH ENTREPRENEURIAL ACTIVITY.

D.- THE COMPANY STATES IT HAS BEEN VERIFIED BY THE FAA (U.S. FEDERAL AVIATION ADMINISTRATION) TO MANUFACTURE THE EMERGENCY SYSTEM OF THE BEING 777X MODEL, ACCORDING TO THE TSO C69c STANDARD, AS STATED IN ATTACHMENT I.

E.- IT HAS NOT BEEN LIMITED, REVOKED OR DECLARED UNABLE TO ENTER INTO THIS CONTRACT BY ANY AUTHORITY.

2. "THE CLIENT" STATES THROUGH ITS LEGAL REPRESENTATIVE THAT:

A.- THE COMPANY IT REPRESENTS IS A TRADING CORPORATION DULY INCORPORATED ACCORDING TO THE LAWS OF MEXICO, AS CERTIFIED IN PUBLIC DEED NUMBER 14,862 GRANTED ON AUGUST 30, 2002, BEFORE JORGE NEAVES NAVARRO, NOTARY PUBLIC No. 22 FOR THE MORELOS JUDICIAL DISTRICT, STATE OF CHIHUAHUA, AND REGISTERED IN THE PUBLIC PROPERTY AND COMMERCE REGISTRY OF SAID DISTRICT UNDER NUMBER 30, ON PAGE 52 OF BOOK 176 OF THE FIRST BOOK OF THE TRADING SECTION, ON SEPTEMBER 18, 2002.

B.- ITS LEGAL REPRESENTATIVE, ALMA PATRICIA LOYA MERINO, HAS BEEN GIVEN THE POWERS REQUIRED TO ENTER INTO THIS CONTRACT, AS CERTIFIED IN PUBLIC DEED NUMBER 23,148 BEFORE JORGE NEAVES NAVARRO, NOTARY PUBLIC No. 22 FOR THE MORELOS JUDICIAL DISTRICT, CITY OF CHIHUAHUA, STATE OF CHIHUAHUA. UP TO THE

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SECRETARIA DE ECONOMIA

RECIBIDO
12 DIC 2015

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ESTADOS UNIDOS MEXICANOS

DATE ON WHICH THIS CONTRACT IS ENTERED INTO, SUCH POWERS HAVE NOT BEEN IN ANY WAY LIMITED OR REVOKED, TO BIND THE COMPANY IT REPRESENTS UNDER THE TERMS OF THIS CONTRACT.

C.- IT ACKNOWLEDGES THAT, FOR THE PURPOSES OF THIS AGREEMENT AND ITS LABOR AND TAX OBLIGATIONS, IT IS A BENEFICIARY OF THE SERVICES OR WORK CONTRACTED, AND NEVER AN EMPLOYER OF THE PERSONNEL ASSIGNED BY "THE COMPANY" TO PROVIDE THE SERVICE UNDER THIS INSTRUMENT..

BASED ON THE FOREFOING STATEMENTS, THE PARTIES AGREE ON GRANTING THE FOLLOWING:

CLAUSES

FIRST: PURPOSE.- ACCORDING TO THE TERMS AND CONDITIONS SET FORTH BELOW, AND ALWAYS LIMITED TO WHAT THE APPLICABLE LAWS PROVIDE, "THE COMPANY" AGREES WITH "THE CLIENT" ON PROVIDING THE SERVICES, WHICH SHALL CONSIST OF THE FOLLOWING:

- LICENCING OF APPLIED TECHNOLOGY IN THE INDUSTRIAL APPLICATION OF TECHNOLOGY AND PROCESSES FOR THE TO THERMOBONDING METHOD OF THE 777X SLIDE RAFT

SECOND: THIS CONTRACT DOES NOT ESTABLISH OR CREATE ANY LABOR RELATIONSHIP BETWEEN EMPLOYEES, "THE COMPANY" AND "THE CLIENT"

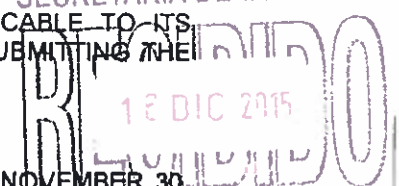
THIRD: PAYMENT.- "THE CLIENT" BINDS ITSELF TO PAY "THE COMPANY" FOR THE CONSULTANCY REFERRED TO IN THIS CONTRACT, AN AMOUNT OF 2,250,000.00 MXN AT THE OFFICIAL EXCHANGE RATE ON THE INVOICE PAYMENT DATE.

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FOURTH: PAYMENT SYSTEM AND PLACE.- "THE COMPANY" SHALL SUBMIT TO "THE CLIENT" THE INVOICE COVERING THE SERVICES TO BE PROVIDED DURING THE CURRENT MONTH, COMPLYING WITH ALL THE MEXICAN TAX REQUIREMENTS.

"THE CLIENT" SHALL PAY TO "THE COMPANY" THE AMOUNT APPLICABLE TO ITS SERVICES, ACCORDING TO THE PREVIOUS CLAUSE, 30 DAYS AFTER SUBMITTING THE INVOICE FOR REVIEW.

SECRETARIA DE ECONOMIA



FIFTH: CONTRACT TERM.- THIS CONTRACT SHALL BE VALID THROUGH NOVEMBER 30, 2015, COUNTING FROM THE DATE ON WHICH THIS CONTRACT IS EXECUTED. BOTH PARTIES AGREE THAT THEY MAY EARLY TERMINATE BY SIMPLY SUBMITTING WRITTEN NOTICE 15 DAYS IN ADVANCE, WITH NO CHARGE OR FUTURE LIABILITY FOR EITHER PARTY.

SEXTA: REASONS FOR TERMINATION.- NON-COMPLIANCE BY EITHER PARTY WITH ANY OF THE OBLIGATIONS IN THIS AGREEMENT SHALL ENTITLE THE INJURED PARTY TO IMMEDIATELY TERMINATE THEREOF, PREVIOUS WRITTEN NOTIFICATION 7 CALENDAR DAYS IN ADVANCE, NO JUDICIAL STATEMENT, NO CHARGE OR LIABILITY FOR EITHER

PARTY, AND WITH THE POSSIBILITY OF CLAIMING FOR THE RESOLUTION OF EACH AND EVERY DAMAGE CAUSED BY SUCH NON-COMPLIANCE.

SEVENTH: NOTIFICATIONS.- ANY NOTIFICATION THAT EITHER PARTY IS TO MAKE TO THE OTHER WITH REGARD TO THIS CONTRACT SHALL BE IN WRITING AND SENT VIA CERTIFIED MAIL, RECEIPT ACKNOWLEDGEMENT. FOR THAT PURPOSE. THE PARTIES STATE THEIR ADDRESSES ARE AS FOLLOWS:

"THE CLIENT"
GRUPO AMERICAN INDUSTRIES SA DE CV
AVE. WASHINGTON # 3701 EDIF. 18
PARQUE INDUSTRIAL LAS AMERICAS
CHIHUAHUA, CHIHUAHUA C.P. 31200
RFC: GAI-020902-FG4

"THE COMPANY"
AIR CRUISERS COMPANY LLC -
AEROSAFETY DIVISION
1747 STATE ROUTE 34 WALL TOWNSHIP,
NEW JERSEY, U.S.A.

EIGHTH: APPLICABLE LAWS.- FOR ANY MATTER NOT EXPRESSEDLY FORESEEN IN THIS CONTRACT, IN ANY MATTER RELATED TO THE INTERPRETATION OR COMPLIANCE WITH THIS CONTRACT, THE PARTIES EXPRESSEDLY ABIDE BY THE COMPETENCE OF THE COURTS IN THE CITY OF CHIHUAHUA, CHIH., THUS EXPRESSEDLY RELINQUISHING ANY OTHER JURISDICTION THAT COULD BE APPLICABLE TO THEM DUE TO THEIR ADDRESSES.

NINTH: ADMINISTRATIVE INSTANCE.- IN ANY CASE OF CONTROVERSY HEREIN, THE PARTIES SHALL BE ABLE TO ATTEND THE FEDERAL ATTORNEY GENERAL'S OFFICE FOR THE CONSUMER IN ORDER TO EXHAUST THE ADMINISTRATIVE INSTANCES AND MAKE USE OF THE RIGHTS THAT THE APPLICABLE LAW GRANTS THEM.

TENTH: JURISDICTION.- FOR ANY CASE OF CONTROVERSY, INTERPRETATION AND COMPLIANCE WITH THIS CONTRACT, THE PARTIES EXPRESSEDLY ABIDE BY THE COMPETENCE OF THE COURTS IN THE CITY OF CHIHUAHUA, CHIH., THUS EXPRESSEDLY RELINQUISHING ANY OTHER JURISDICTION THAT COULD BE APPLICABLE TO THEM DUE TO THEIR ADDRESSES.

ELEVENTH: PROTECTION OF PERSONAL DATA.- THE PARTIES EXPRESSLY ACKNOWLEDGE AND AGREE THAT, BECAUSE OF THIS CONTRACT TO PROVIDE SERVICES, THEY SHALL ATTACH TO THE GUIDELINES ESTABLISHED IN THE FEDERAL LAW ON PROTECTION OF PERSONAL DATA HELD BY INDIVIDUALS ("LFPDPPP", AS ABBREVIATED IN SPANISH) AND ITS REGULATIONS, REGARDING THE TREATMENT OF PERSONAL DATA AND SENSITIVE PERSONAL DATA, REQUIRED TO BE TRANSMITTED OR TRANSFERRED DUE TO THE CHARACTERISTICS OF THE SERVICE, OR TO COMPLY WITH THE TERMS OF THIS AGREEMENT.

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THE PARTIES SHALL TAKE THE APPROPRIATE SECURE, ADMINISTRATIVE, PHYSICAL AND TECHNICAL MEASURES REQUIRED TO ENSURE SECURITY OF PERSONAL DATA TRANSFERRED OR OBTAINED IN ORDER TO PROVIDE THE SERVICES, PREVENTING THEIR TAMPERING, LOSS, TRANSFER, USE OR UNAUTHORIZED ACCESS.

THE PARTIES SHALL FULLY COMPLY WITH THE PURPOSES DESCRIBED IN THE PRIVACY NOTICE GIVEN TO THE HOLDER, SO THAT THE TREATMENT OF DATA SHALL BE AS

AGREED IN SUCH NOTICE AND ACCORDING TO THE SERVICE CHARACTERISTICS DESCRIBED IN THIS CONTRACT.

THE OBLIGATIONS SET FORTH FOR THE PARTIES UNDER THE TERMS OF THIS CONTRACT ARE ALSO MANDATORY FOR THEIR PERSONNEL, SUBCONTRACTORS AND SUBSIDIARIES; THE PARTIES ARE THEREFORE SEVERALLY LIABLE FOR ANY NON-COMPLIANCE BY THEIR OWN PERSONNEL, SUBCONTRACTORS AND SUBSIDIARIES.

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SECRETARIA DE ECONOMIA
RECIBIDO
18 DIC 2015
DELEGACION FEDERAL EN
CHIHUAHUA, CHIH.

THE PARTIES READ THE FOREGOING CONTRACT AND BECAME AWARE OF ITS CONTENTS AND LEGAL SCOPE ON OCTOBER 15, 2015.

"THE CLIENT"

GRUPO AMERICAN INDUSTRIES SA DE CV



**ALMA PATRICIA LOYA MERINO
LEGAL REPRESENTATIVE**

"THE COMPANY"

AIR CRUISERS COMPANY LLC



**NEIL CAVALERI
VICE PRESIDENT OF MANUFACTURING**

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SECRETARIA DE ECONOMIA
RECIBIDO
13 DIC 2015
DELEGACION FEDERAL EN
CHIHUAHUA, CHIHUAHUA

CONSULTANCY AND TRAINING SERVICE CONTRACT

CONSULTANCY SERVICE CONTRACT HELD BY AIR CRUISERS COMPANY LLC (AERO EVACUATION SYSTEMS AMERICA DIVISION) AS ONE PARTY, HEREIN REPRESENTED BY NEIL CAVALERI, HEREINAFTER REFERRED TO AS "THE COMPANY", AND GRUPO AMERICAN INDUSTRIES S.A. DE C.V. AS ANOTHER PARTY, HEREIN REPRESENTED BY ALMA PATRICIA LOYA MERINO, HEREINAFTER REFERRED TO AS "THE CLIENT", ACCORDING TO THE FOLLOWING STATEMENTS AND CLAUSES.

STATEMENTS

1. "THE COMPANY" STATES THROUGH ITS LEGAL REPRESENTATIVE THAT:

A.- THE COMPANY HE REPRESENTS IS A CORPORATION THAT EXISTS AND WAS INCORPORATED UNDER THE LAWS OF NEW JERSEY, WITH ITS HEADQUARTERS LOCATED IN 1747 HIGHWAY 34 SOUTH WALL, NEW JERSEY 07719.

B.- THE COMPANY HE REPRESENTS AGREES TO PROVIDE "THE CLIENT" WITH THE CONSULTANCY SERVICES SPECIALIZED IN THE INDUSTRIAL APPLICATION OF TECHNOLOGY AND PROCESSES FOR THE NEW THERMOBONDING METHOD OF THE 777X SLIDE RAFT UNDER THIS CONTRACT, WHICH IT HAS DETAILED KNOWLEDGE ABOUT, PROVIDING FOR SUCH PURPOSE ALL OF ITS SKILLS AND KNOWLEDGE ON BEHALF OF "THE CLIENT", WHICH IS WHY IT ENTERS INTO THIS CONTRACT.

C.- THE COMPANY STATES IT HAS BEEN VERIFIED BY THE FAA (U.S. FEDERAL AVIATION ADMINISTRATION) TO MANUFACTURE THE EMERGENCY SYSTEM OF THE BOEING 777X MODEL, ACCORDING TO THE TSO C69c STANDARD, AS STATED IN ATTACHMENT I.

D.- IT HAS NOT BEEN LIMITED, REVOKED OR DECLARED UNABLE BY ANY AUTHORITY.

2. "THE CLIENT" STATES THROUGH ITS LEGAL REPRESENTATIVE THAT:

A.- THE COMPANY IT REPRESENTS IS A TRADING CORPORATION DULY INCORPORATED ACCORDING TO THE LAWS OF MEXICO, AS CERTIFIED IN PUBLIC DEED NUMBER 14,862 GRANTED ON AUGUST 30, 2002, BEFORE JORGE NEAVES NAVARRO, NOTARY PUBLIC No. 22 FOR THE MORELOS JUDICIAL DISTRICT, STATE OF CHIHUAHUA, AND REGISTERED IN THE PUBLIC PROPERTY AND COMMERCE REGISTRY OF SAID DISTRICT UNDER NUMBER 30, ON PAGE 52 OF BOOK 176 OF THE FIRST BOOK OF THE TRADING SECTION, ON SEPTEMBER 18, 2002.

B.- ITS LEGAL REPRESENTATIVE, ALMA PATRICIA LOYA MERINO, HAS BEEN GIVEN THE POWERS REQUIRED TO ENTER INTO THIS CONTRACT, AS CERTIFIED IN PUBLIC DEED NUMBER 23,148 BEFORE JORGE NEAVES NAVARRO, NOTARY PUBLIC No. 22 FOR THE MORELOS JUDICIAL DISTRICT, CITY OF CHIHUAHUA, STATE OF CHIHUAHUA, UP TO THE DATE ON WHICH THIS CONTRACT IS ENTERED INTO, SUCH POWERS HAVE NOT BEEN IN ANY WAY LIMITED OR REVOKED, TO BIND THE COMPANY IT REPRESENTS UNDER THE TERMS OF THIS CONTRACT.

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SECRETARIA DE ECONOMIA

RECORDED
18 DIC 2015

SECRETARIA DE ECONOMIA
ESTADOS UNIDOS MEXICANOS

C.- IT ACKNOWLEDGES THAT, FOR THE PURPOSES OF THIS AGREEMENT AND ITS LABOR AND TAX OBLIGATIONS, IT IS A BENEFICIARY OF THE SERVICES OR WORK CONTRACTED, AND NEVER AN EMPLOYER OF THE PERSONNEL ASSIGNED BY "THE COMPANY" TO PROVIDE THE SERVICE UNDER THIS INSTRUMENT.

BASED ON THE FOREFOING STATEMENTS, THE PARTIES AGREE ON GRANTING THE FOLLOWING

CLAUSES

FIRST: PURPOSE.- ACCORDING TO THE TERMS AND CONDITIONS SET FORTH BELOW, AND ALWAYS LIMITED TO WHAT THE APPLICABLE LAWS PROVIDE, "THE COMPANY" AGREES WITH "THE CLIENT" ON PROVIDING THE SERVICES, WHICH SHALL CONSIST OF THE FOLLOWING:

- SUPPLYING 1,200 (ONE THOUSAND TWO HUNDRED) MAN-HOURS OF CONSULTANCY TO HELP IMPLEMENT THE NEW THERMOBONDING METHOD OF THE BOEING 777X SLIDE RAFT, AND CONSULTANCY TO MAKE EASIER THE PROCESS TO DECIDE TO PURCHASE MACHINERY AND EQUIPMENT TO INSTALL THE FINAL NEW THERMOBONDING METHOD OF THE BOEING 777X SLIDE RAFT.
- TRAINING FOR 4 ENGINEERS AND 4 OPERATORS TO IMPLEMENT THE NEW THERMOBONDING METHOD OF THE BOEING 777X SLIDE RAFT.

SECOND: UNDER NO CIRCUMSTANCE SHALL "THE CLIENT" BE CONSTRUED THE EMPLOYER OF "THE COMPANY'S" PERSONEL; THEREFORE THIS ACT RELEASES IT FROM ANY OBLIGATION IN THIS REGARD.

THIRD: THIS CONTRACT DOES NOT ESTABLISH OR CREATE ANY LABOR RELATIONSHIP BETWEEN EMPLOYEES, "THE COMPANY" AND "THE CLIENT".

FOURTH: PAYMENT.- "THE CLIENT" BINDS ITSELF TO PAY "THE COMPANY" FOR THE CONSULTANCY REFERRED TO IN THIS CONTRACT, AN AMOUNT OF 3,067,262.00 MXN PESOS AT THE OFFICIAL EXCHANGE RATE ON THE INVOICE PAYMENT DATE. THE ABOVE-MENTIONED AMOUNT INCLUDES THE FOLLOWING AMOUNTS:

- CONSULTANCY SPECIALIZED IN INDUSTRIAL APPLICATIONS: 1,050,000.00 PESOS.
- SPECIALIZED TRAINING FOR EMPLOYEES RELATED TO THE 777X PROJECT: 1,317,262.000 PESOS
- CONSULTANCY ON DECISION MAKING TO PURCHASE MACHINERY AND EQUIPMENT: 700,000.00 PESOS.

THE PAYMENT FOR THE SERVICE SHALL BE EFFECTIVE WHILE THE SERVICE IS PROVIDED THROUGH THE MAN-HOURS PREVIOUSLY REFERRED TO IN THE FIRST CLAUSE HEREIN, UNDERSTANDING THAT THIS AMOUNT SHALL BE PROPORTIONATELY ADJUSTED IF THE NUMBER OF HOURS FOR "THE COMPANY" TO PROVIDE THE SERVICE OR THE NUMBER OF MAN-HOURS CHANGE.

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SECRETARIA DE ECONOMIA
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18 DIC 2015
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CHIHUAHUA, CHIH.

"THE CLIENT" SHALL PAY TO **"THE COMPANY"** THE AMOUNT APPLICABLE TO ITS SERVICES, ACCORDING TO THE PREVIOUS CLAUSE, 30 DAYS AFTER SUBMITTING THE INVOICE FOR REVIEW.

SIXTH: CONTRACT TERM.- THIS CONTRACT SHALL BE VALID THROUGH NOVEMBER 30, 2015, COUNTING FROM THE DATE ON WHICH THIS CONTRACT IS EXECUTED. BOTH PARTIES AGREE THAT THEY MAY EARLY TERMINATE BY SIMPLY SUBMITTING WRITTEN NOTICE 15 DAYS IN ADVANCE, WITH NO CHARGE OR FUTURE LIABILITY FOR EITHER PARTY.

SEVENTH: REASONS FOR TERMINATION.- NON-COMPLIANCE BY EITHER PARTY WITH ANY OF THE OBLIGATIONS IN THIS AGREEMENT SHALL ENTITLE THE INJURED PARTY TO IMMEDIATELY TERMINATE THEREOF, PREVIOUS WRITTEN NOTIFICATION 7 CALENDAR DAYS IN ADVANCE, NO JUDICIAL STATEMENT, NO CHARGE OR LIABILITY FOR EITHER PARTY, AND WITH THE POSSIBILITY OF CLAIMING FOR THE RESOLUTION OF EACH AND EVERY DAMAGE CAUSED BY SUCH NON-COMPLIANCE.

EIGHTH: NOTIFICATIONS.- ANY NOTIFICATION THAT EITHER PARTY IS TO MAKE TO THE OTHER WITH REGARD TO THIS CONTRACT SHALL BE IN WRITING AND SENT VIA CERTIFIED MAIL, RECEIPT ACKNOWLEDGEMENT. FOR THAT PURPOSE, THE PARTIES STATE THEIR ADDRESSES ARE AS FOLLOWS:

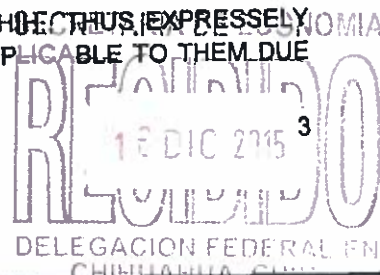
"THE CLIENT"
GRUPO AMERICAN INDUSTRIES SA DE CV
AVE. WASHINGTON #3701 EDIF. 18
PARQUE INDUSTRIAL LAS AMERICAS
CHIHUAHUA, CHIHUAHUA C.P. 31200
RFC: GAI-020902-FG4

"THE COMPANY"
AIR CRUISERS COMPANY LLC -
AEROSAFETY DIVISION
1747 STATE ROUTE 34 WALL TOWNSHIP,
NEW JERSEY, U.S.A.

NINTH: APPLICABLE LAWS.- FOR ANY MATTER NOT EXPRESSEDLY FORESEEN IN THIS CONTRACT, IN ANY MATTER RELATED TO THE INTERPRETATION OR COMPLIANCE WITH THIS CONTRACT, THE PARTIES EXPRESSEDLY ABIDE BY THE COMPETENCE OF THE COURTS IN THE CITY OF CHIHUAHUA, CHIH., THUS EXPRESSEDLY RELINQUISHING ANY OTHER JURISDICTION THAT COULD BE APPLICABLE TO THEM DUE TO THEIR ADDRESSES.

TENTH: ADMINISTRATIVE INSTANCE.- IN ANY CASE OF CONTROVERSY HEREIN, THE PARTIES SHALL BE ABLE TO ATTEND THE FEDERAL ATTORNEY GENERAL'S OFFICE FOR THE CONSUMER IN ORDER TO EXHAUST THE ADMINISTRATIVE INSTANCES AND MAKE USE OF THE RIGHTS THAT THE APPLICABLE LAW GRANTS THEM.

ELEVENTH: JURISDICTION.- FOR ANY CASE OF CONTROVERSY, INTERPRETATION AND COMPLIANCE WITH THIS CONTRACT, THE PARTIES EXPRESSEDLY ABIDE BY THE COMPETENCE OF THE COURTS IN THE CITY OF CHIHUAHUA, CHIH., THUS EXPRESSEDLY RELINQUISHING ANY OTHER JURISDICTION THAT COULD BE APPLICABLE TO THEM DUE TO THEIR ADDRESSES.



ELEVENTH: JURISDICTION.- FOR ANY CASE OF CONTROVERSY, INTERPRETATION AND COMPLIANCE WITH THIS CONTRACT, THE PARTIES EXPRESSLY ABIDE BY THE COMPETENCE OF THE COURTS IN THE CITY OF CHIHUAHUA, CHIH., THUS EXPRESSLY RELINQUISHING ANY OTHER JURISDICTION THAT COULD BE APPLICABLE TO THEM DUE TO THEIR ADDRESSES.

TWELFTH: PROTECTION OF PERSONAL DATA.- THE PARTIES EXPRESSLY ACKNOWLEDGE AND AGREE THAT, BECAUSE OF THIS CONTRACT TO PROVIDE SERVICES, THEY SHALL ATTACH TO THE GUIDELINES ESTABLISHED IN THE FEDERAL LAW ON PROTECTION OF PERSONAL DATA HELD BY INDIVIDUALS ("LFPDPPP", AS ABBREVIATED IN SPANISH) AND ITS REGULATIONS, REGARDING THE USE AND TREATMENT OF PERSONAL DATA AND SENSITIVE PERSONAL DATA REQUIRED TO BE TRANSMITTED OR TRANSFERRED DUE TO THE CHARACTERISTICS OF THE SERVICE, OR TO COMPLY WITH THE TERMS OF THIS AGREEMENT.

THE PARTIES SHALL TAKE THE APPROPRIATE SECURE, ADMINISTRATIVE, PHYSICAL AND TECHNICAL MEASURES REQUIRED TO ENSURE SECURITY OF PERSONAL DATA BEING TRANSFERRED OR OBTAINED IN ORDER TO PROVIDE THE SERVICES, PREVENTING THEIR TAMPERING, LOSS, TRANSFER, USE OR UNAUTHORIZED ACCESS

THE PARTIES SHALL FULLY COMPLY WITH THE PURPOSES DESCRIBED IN THE PRIVACY NOTICE GIVEN TO THE HOLDER, SO THAT THE TREATMENT OF DATA SHALL BE AS AGREED IN SUCH NOTICE AND ACCORDING TO THE SERVICE CHARACTERISTICS DESCRIBED IN THIS CONTRACT.

THE OBLIGATIONS SET FORTH FOR THE PARTIES UNDER THE TERMS OF THIS CONTRACT ARE ALSO MANDATORY FOR THEIR PERSONNEL, SUBCONTRACTORS AND SUBSIDIARIES; THE PARTIES ARE THEREFORE SEVERALLY LIABLE FOR ANY NON-COMPLIANCE BY THEIR OWN PERSONNEL, SUBCONTRACTORS AND SUBSIDIARIES.

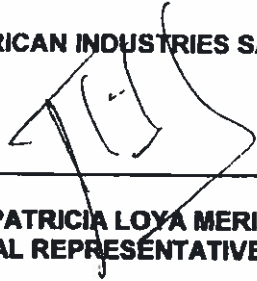
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SECRETARIA DE ECONOMIA
RECIBIDO
13 DIC 2015
RECIBIDO
DELEGACION FEDERAL EN
CHIHUAHUA, CHIH.

THE PARTIES READ THE FOREGOING CONTRACT AND BECAME AWARE OF ITS CONTENTS AND LEGAL SCOPE ON JUNE 15, 2015.

"THE CLIENT"

GRUPO AMERICAN INDUSTRIES SA DE CV



ALMA PATRICIA LOYA MERINO
LEGAL REPRESENTATIVE

" THE COMPANY "

AIR CRUISERS COMPANY LLC



NEIL CAVALERI
VICE PRESIDENT OF MANUFACTURING

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15 DIC 2015

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CHIHUAHUA, CHIHUAHUA

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13 DIC 2015
DELEGACION FEDERAL EN
CHIHUAHUA, CHIH.

**ZODIAC
AEROSPACE**



This is to certify that

Cynthia Edith Gutierrez Cervantes

Has successfully completed the training required to perform the BOEING 777X Slide Raft development, in accordance with internal procedures to successfully complete and perform assembly operations.

H. Sken
Transfer Program Engineer

[Signature]
Manufacturing Engineering Manager

SECRETARIA DE ECONOMIA
RENTAS
12 DIC 2015
REGISTRADO
COMISION FEDERAL DE
CHIHUAHUA, CHIHUAHUA

**ZODIAC
AEROSPACE**



This is to certify that

Suleima Amador Salas

Has successfully completed the training required to perform the BOEING 777X Slide Raft development, in accordance with internal procedures to successfully complete and perform assembly operations.

A. Salem

Transfer Program Engineer

[Signature]
Manufacturing Engineering Manager

Wall Township, NJ, October 9th, 2015

ZODIAC AERO EVACUATION SYSTEMS

Zodiac Aerosafety | Evacuation Systems Division

This is to certify that

Meria Aguilar Trevino

Has successfully completed the training required to perform the BOEING 777X Slide Raft development, in accordance with internal procedures to successfully complete and perform assembly operations.

A. Salem
Transfer Program Engineer

[Signature]
Manufacturing Engineering Manager

Wall Township, NJ, October 9th, 2015



ZODIAC AERO EVACUATION SYSTEMS

Zodiac Aerosafety | Evacuation Systems Division

**ZODIAC
AEROSPACE**



This is to certify that

Celestina Estrada Hernandez

Has successfully completed the training required to perform the BOEING 777X Slide Raft development, in accordance with internal procedures to successfully complete and perform assembly operations.

H. Salem
Transfer Program Engineer

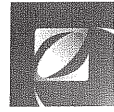
[Signature]
Manufacturing Engineering Manager

Wall Township, NJ, October 9th, 2015

ZODIAC AERO EVACUATION SYSTEMS

Zodiac Aerosafety | Evacuation Systems Division

ZODIAC
AEROSPACE



November 12, 2015

Subject: Certification to Access Technical Data and manufacture the Boeing 777X Slide/Raft Evacuation Systems.

To whom it may concern;

This letter may be used as evidence of authorization to allow Grupo American Industries-Zodiac Aerospace access to technical data and other documents as drawings, specifications, work instructions among other similar documents from Zodiac Aero Evacuation Systems (Wall Township, New Jersey) with the purpose of assembly through our new thermobonding method and pack all the Boeing 777X Slide/Raft Evacuation configurations.

In order to complete the technology certification and in accordance with all regulations, the Chihuahua's facility (Grupo American Industries) has been approved through all Zodiac Aero Evacuation Systems procedures (including and getting approval from any other agencies as FAA) to fabricate FAA TSO approved evacuation slide/raft systems (under FAA TSO-C69b and TSO-C69c as applicable) and ship directly to the final customer accordingly.

If you have any questions or require additional information, please feel free to contact me.

Sincerely,

A handwritten signature in black ink, appearing to read "Thomas A. Jurlina".

Thomas A. Jurlina

Vice President of Engineering

Zodiac Aero Evacuation Systems
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ZODIAC AERO EVACUATION SYSTEMS

Zodiac Aerosafety | Evacuation Systems Division

Wall Township, NJ. November 15th, 2015.

Dear Luis Hagelsieb,

I am pleased to communicate that the prototype unit of the 777X Slide/Raft Door 1 Left Hand, has successfully passed the First Article Inspection. Unit was subjected to the following Engineering tests and the results are within the ATP specifications and conforming to the applicable TSO-C69b.

- Ambient Temperature Full Pack Deployment
- Cold Temperature Full Pack Deployment
- Hot Temperature Full Pack Deployment
- Beam Strength Test
- Air Retention Test
- Proof Pressure Test



Industrial Engineering Supervisor

Michael Vannucchi

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American Industries



Reporte de actividades realizadas y procedimientos de fabricación implementados

ETAPA 1: Desarrollo y Especialización del Capital Humano necesario para la transferencia tecnológica

Apoyo 1.1. *Capacitación especializada a nivel profesional en la aplicación industrial de la técnica y proceso de fabricación, accesorización, prueba, logística, administración y certificación del producto Boeing 777X Slide Raft.*

En el desarrollo de esta etapa se contó con la capacitación técnica por parte de los especialistas de Zodiac Aero Evacuation Systems. El costo de los materiales utilizados para esta capacitación fue cubierto por Grupo American Industries.

Descripción de la Capacitación:

MÓDULO I: Regulación FAA y Sistema de Calidad. Se capacita a los participantes en las especificaciones críticas del producto, su funcionalidad, inspección y requerimientos de la FAA.

Los tópicos principales de la capacitación fueron:

- a) Regulaciones de la FAA para el TSO C69B, como reglamentan el diseño y la liberación del producto, la normas para el proceso y la inspección.
- b) Requerimientos del Manual de Calidad y el Sistema de Calidad para cumplir con el TSO autorizado y la Orden 8120.22 y como integrarlas al alcance del Sistema de Calidad existente.

MÓDULO II: Tecnología y métodos de fabricación, inspección y liberación del producto. Capacitación teórico-práctica conforme al diseño y los procesos desarrollados por ZAES y bajo las disposiciones del TSO C69B y la Orden 8120.22.

Tópicos principales:

- a) Métodos de fabricación, instalación de sub-ensambles primarios, colocación de los accesorios, pruebas preliminares, inspección y liberación del producto conforme al TSO del diseño y manufactura aprobados por la FAA y Boeing. Auditoría de cumplimiento de las condiciones de seguridad.
- b) Método de pruebas de inflado estático, retención estática de presión, sobrepresión y retención de aire por FAA TSO-C69b.
- c) Procedimiento de Inspección, Reporte y Liberación de Primera Pieza (FAI) en base a la TSO C69B y la Orden 8120.22.
- d) Especificaciones de materiales, producto y procesos.
- e) Criterio y método de inspección de materiales, componentes, procesos y producto terminado.
- f) Procedimiento para la utilización de equipos de medición y calibración (TSO-C69b).
- g) Conocimiento de la estructura del listado de materiales y su secuenciación (BOM).

MÓDULO III: Procedimientos para la administración de la aprobación como Autoridad para Embarcar Directamente el producto (DSA Approval).

Tópicos principales:

- a) Regulación de la FAA, aplicable al producto y al nuevo proceso (TSO, Orden 3120.22 y FAA Parte 21, Subparte O).
- b) Administración del Diseño y Proceso autorizados bajo el TSO del slide/raft B777X para mantener las condiciones de trabajo y aprobación para cumplir con lo especificado en la FAA Parte 21, subparte O.
- c) Requerimientos del TSO para el Manual de Calidad y de Procesos para la manufactura y ensamble del slide/raft 777X en base a la Orden 8120.22 y las sub-partes que en base a la Orden se requiere cumplimiento.
- d) Requerimientos para una extensión del certificado de Aprobación de Producción para un Contract Manufacturer fuera de los Estado Unidos (AC 21-43).
- e) Requerimientos para la certificación, autorización, administración y mantenimiento del DSA Approval.

Apoyo 1.2. Capacitación a nivel técnico en la técnica y métodos de ensamble, accesorización, manufactura, inspección y prueba del producto B777X Slide Raft.

Se entrenó a un grupo de 4 personas que está formado por dos operadores de termo-bondeo, un líder de producción y un líder de entrenamiento del área de termo-bondeo, en la aplicación del proceso de manufactura, ensamble, inspección y prueba del dispositivo de evacuación/flotación (slide/raft).

Los tópicos principales de la capacitación fueron:

- a) Configuración de máquinas: Conocer cuáles son los parámetros óptimos que van a proporcionar una adhesión correcta en la fibra, así como ajustarlos dentro de los límites de tolerancia.
- b) Ensamble de paneles: Unir las piezas de los tubos en la secuencia correcta, siguiendo el método especificado para asegurar una firme unión que resistirá el esfuerzo normal de la unidad.
- c) Conexión de tubos: Realizar las uniones correspondientes para asegurar que los tubos principales estén en comunicación con los tubos secundarios, y la unidad pueda inflarse apropiadamente
- d) Prueba de retención de aire: Asegurar que la unidad no presenta fallas en sus costuras que permitan el escape de aire a través de ellas.
- e) Prueba de sobrepresión: Confirmar que la construcción de la unidad es capaz de soportar un esfuerzo superior al esperado en condiciones normales de uso, sin presentar desgaste o degradación en su estructura.
- f) Requerimientos del Manual de Calidad y el Sistema de Calidad para cumplir con el TSO-C69B.
- g) Método de inspección final y liberación de la fabricación, colocación de componentes, instalación de accesorios, pruebas de retención de aire y sobrepresión para cumplir con el TSO del Diseño y Manufactura aprobado y cumplimiento de las condiciones de seguridad establecidas.

ETAPA 2: Transferencia e Implementación de Procesos de Alta Tecnología.

Apoyo 4.3. *Consultoría especializada para la implementación de nuevos procesos de alta tecnología.*

En esta etapa se contó con la asesoría de los expertos de Zodiac Aero Evacuation Systems durante 3 meses por un total de 1,200 horas en la Planta de Grupo American Industries. La consultoría constató de lo siguiente:

- 1) Análisis de capacidades y requerimientos:
 - i. Requerimientos de infraestructura productiva de la Planta,
 - ii. Análisis de la maquinaria y equipo necesarios para la línea de fabricación y el establecimiento de los procesos de termo-bondeo,
 - iii. Análisis del tipo de máquinas, herramientas y fixturas que se requieren para la operación incluyendo la tecnología de pegado sin adhesivo,
 - iv. Determinar materiales y proveedores,
 - v. Evaluación del Sistema de Calidad para determinar que se requiere para cumplir con la regulación.
- 2) Implementación de la línea de fabricación:
 - i. Asesoría para la implementación de los requerimientos de infraestructura productiva de la Planta para el nuevo proceso,
 - ii. Asesoría en la instalación y prueba de la maquinaria y equipo para la línea de producción,
 - iii. Diseño y asesoría para la fabricación de las nuevas máquinas y herramientas para la instalación de componentes internos, unión de paneles y conexión de tubos.
 - iv. Soporte en la adecuación del Sistema de Calidad para cumplir con las regulaciones del nuevo TSO, la Orden 8120.22 y la aprobación del DSA.
- 3) Lanzamiento del producto y el proceso de manufactura:
 - i. Asesoría en la fabricación de prototipos,
 - ii. Soporte para realizar las corridas piloto del producto para asegurar su manufacturabilidad y repetitividad,
 - iii. Soporte en la corrida de manufactura del Primer Artículo (FAI),

- iv. Soporte y aprobación para la liberación de la Inspección de Primer Artículo (FAI),
- v. Soporte en el arranque de producción normal y curva de aprendizaje de la línea de manufactura (ramp up).

La inversión sobre los equipos para la línea de fabricación la hizo directamente por medio de Grupo American Industries y no es motivo de los montos de apoyo solicitados. Una vez adquiridos los equipos se contó con la asesoría técnica de la gente de Zodiac Aero Evacuation Systems para su instalación y puesta en marcha. En esta parte se incluye las corridas piloto del producto y la curva de aprendizaje del entrenamiento en la línea de producción (production rump up).

ETAPA 3: Auditoria y Certificación de los Procesos de Fabricación. Aprobación del DSA.

Apoyo 2.2. Certificación Especializada de los Procesos.

Debido a que Zodiac Aero Evacuation Systems es el dueño de la aprobación del TSO de Diseño y Fabricación para slide raft B777X ante Boeing y la FAA, este tiene la responsabilidad ante esta instancia regulatoria de la confiabilidad del producto manufacturado en México.

La Parte 21 Sub parte O Orden 8120.22 de la regulación de la FAA, da la facultad a Zodiac Aero Evacuation Systems (ZAES) de certificar al manufacturero fuera de los Estados Unidos para producir el producto certificado TSO y a su vez lo obliga y hace responsable, en su carácter de Dueño de una Aprobación de Producción (PAH) para este TSO, a lo siguiente:

- a. Notificar a la FAA que se pretende delegar (DSA) a un proveedor fuera de los Estados Unidos para la manufactura de su TSO,
- b. Poner a disposición de la FAA toda la información requerida acerca del proveedor fuera de US para su vigilancia siendo ZAES Delegado por la FAA como ente auditor y certificador de dicho proveedor,
- c. Asegurar que el país donde Zodiac está licenciando la manufactura del producto cuente con un BASA (Bilateral Agreement for Safety in Aviation), que los agentes auditores de la FAA podrán tener acceso a ese país y a desempeñar y reportar las auditorias necesarias en representación de la autoridad de la FAA en caso de que esta agencia decida delegar la función a Zodiac o la misma empresa lo solicite (undue burden).

A realizar una auditoría de Certificación a los procesos del proveedor fuera de los Estados Unidos para el otorgamiento de la aprobación como una Autoridad para Embarcar Directamente el producto y poder ser clocado en el avión como Equipo Original (DSA Approval) y realizar las

auditorías subsecuentes de vigilancia y reportar la conformidad con la Certificación a la FAA y el fabricante de la aeronave como Equipo Original.